# Medicure Inc. Investor Presentation

April 27, 2022





### Forward Looking Statement

This presentation is for informational purposes only and should not be considered as an offer to buy or sell securities. No stock exchange has either approved or disapproved of the information that is contained in this presentation. This presentation may contain forward-looking statements within the meaning of Canadian Securities legislation and the forward-looking statements contained herein are made as at the date of this presentation and, accordingly, are subject to change after such date. Undue reliance should not be placed on such statements. These statements involve a number of risks and uncertainties including statements regarding the outlook for Medicure Inc., business and operational results. By nature, these risks and uncertainties could cause actual results to differ materially from what has been indicated. Factors that could cause actual results to differ materially from what has been indicated to, product recalls, competition from similar products and other factors including those risks and uncertainties identified above, and those contained in the Company's most recent MD&A and Form 20F.

Medicure Inc. undertakes no obligation to update publicly or otherwise revise any forward-looking information as a result of new information, future results or other such factors which affect this information, except as required by law.



## **Our Vision**

We want to be a leading provider of pharmaceutical and healthcare products to U.S. customers

We have a vertically integrated team, with a pipeline and acquisitions in place to build growth





## What Sets Us Apart

Our approach to engagement and service with healthcare professionals and patients

Focusing on value for hospitals, prescribers, and patients



## Medicure's Acquisition of Marley Drug Pharmacy:

### The Industry Game-Changer

Slides 23-26







## Our Products and Pipeline

|   | PRODUCT                 | CATEGORY                 | DEVELOPMENT REGULATORY APPROVED<br>/ CLINICAL APPROVAL / MARKETED |
|---|-------------------------|--------------------------|---|
| AGGR STAT®<br>(tirofiban hydrochloride) Injection | AGGRASTAT®              | Hospital IV Injectable   | Branded antiplatelet, grew from 2% to 65% market share            |
| <b>Zypitamag</b><br>(pitavastatin) tablets        | ZYPITAMAG®              | Prescription<br>Consumer | Branded statin with large market potential                        |
|   | Sodium<br>Nitroprusside | Hospital IV Injectable   | Generic mainstay of hospital formularies                          |
|   | ANDA                    | Hospital IV Injectable   | Cardiovascular Generic with few competitors                       |
|   | NDA                     | Prescription<br>Consumer | MC-1 for Rare orphan disease                                      |
| marleydrug  | Marley Drug             | Retail Pharm             | acy for marketing of generic and branded medications              |





## Strategic Approach

1 Maintain positive earnings and cash flow through existing products and innovation in direct-to-consumer sales

**3** Acquisitions of synergistic companies or cardio products for US market

### PROFITABILIY

### DEVELOPMENT

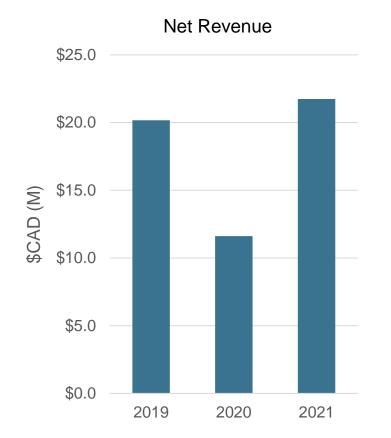
### ACQUISITION

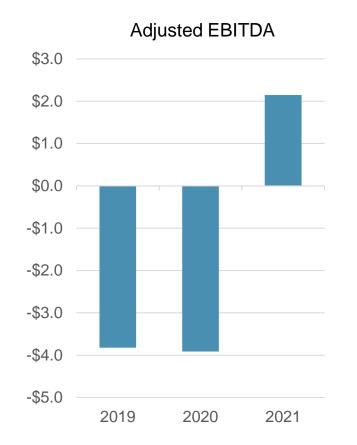
2 Expand product offering through development of high margin IV and solid dose products

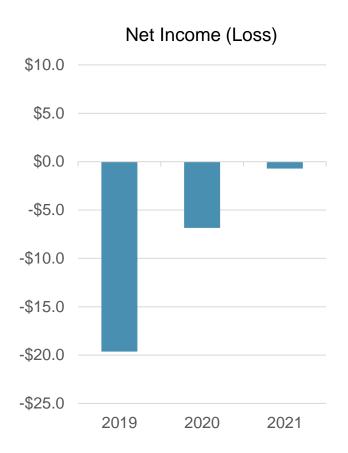




## Key Financial Updates from 2021











## **Key Financial Information**

### Capital Structure as of April 26, 2022

| <ul> <li>Issued Shares</li> </ul>       | 10,251,313 |
|---|------------|
| <ul> <li>Fully Diluted Total</li> </ul> | 10,958,063 |
| Share Price                             | C\$0.83    |
| <ul> <li>Market Cap</li> </ul>          | C\$8.5M    |

### **Financial Highlights**

- 2021 Net Revenue \$21.7M vs \$11.6M in 2020
- 2021 Adj. EBITDA
- Q4 2021 Net Revenue
- Q4 2021 Adj. EBITDA
- Cash

- \$2.6M vs (\$3.9M) in 2020
- \$6.8M
- \$1.6M
  - \$3.9M No Debt
- Change to positive EBITDA in every quarter of 2021
- Completed substantial issuer bid in 2019 returning \$26M in cash to investors

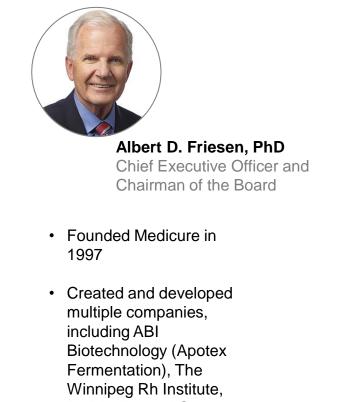








### Medicure Leadership Team



**DiaMedica and Genesys** Venture Inc.



Neil Owens, PhD President and **Chief Operating Officer** 

- Joined Medicure in 2014 in Medical Affairs, named as President in 2019
- Responsible for the execution of strategic plans and oversight of operations

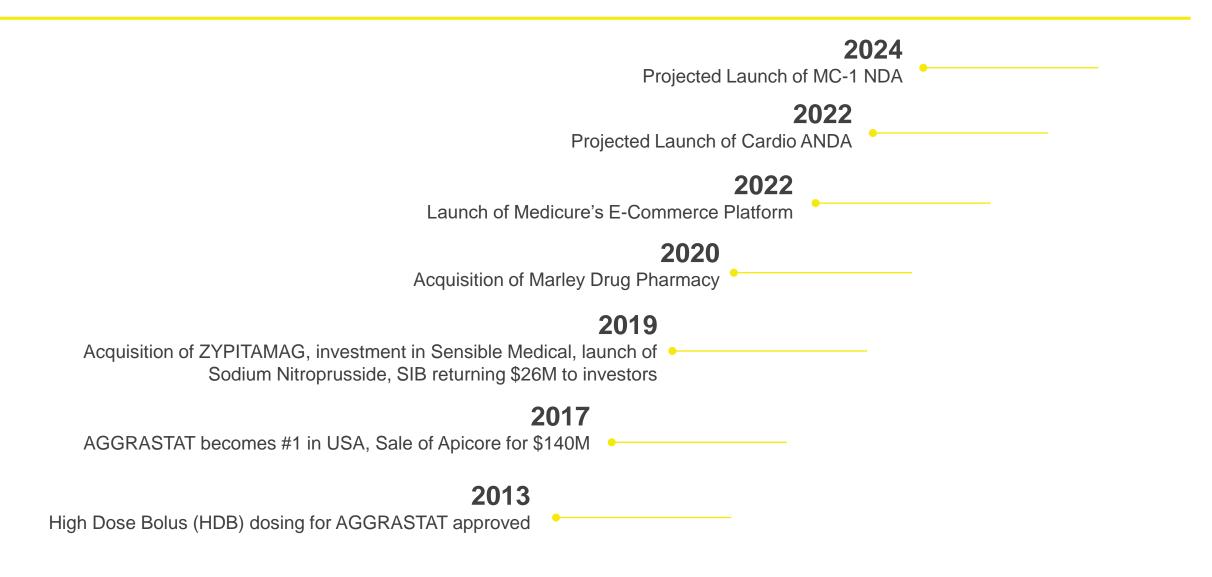


Reuben Saba, PhD Vice President, Medical and Business Affairs

- Joined Medicure in 2014 in Medical Affairs
- Responsible for the development of new business opportunities for Medicure and management of Medical Affairs



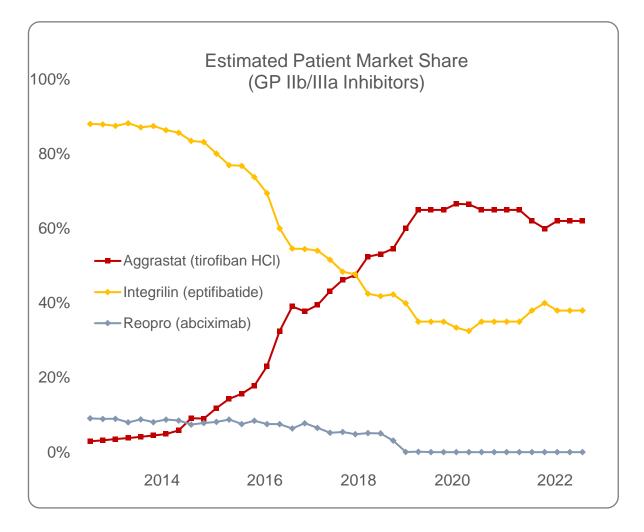
## Medicure's History and Trajectory







## AGGRASTAT<sup>®</sup> (tirofiban hydrochloride) Profile



## AGGR STAT® (tirofiban hydrochloride) Injection



#### **Background:**

- Hospital product (GP IIb/IIIa inhibitor) for acute cardiovascular care
- US rights acquired in 2006
- High Dose Bolus (HDB) dosing approved in 2013
- New 15 mL bolus vial format approved in 2016
- Consistently used in more than 1,200 US hospitals

#### The Story:

- Increase in market share came as a result of overcoming significant skepticism of the efficacy of the product
- Explained correct HDB dosing and value proposition to interventional cardiologist and pharmacy managers
- Developed partnerships with Key Opinion Leaders who helped drive change



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#### Please refer to IMPORTANT SAFETY INFORMATION on slide 33

## AGGRASTAT Sales Update



Aggrastat Net Revenue By Year Aggrastat Units Per Quarter Analysis (\$ CAD Millions) Unit Demand in Q4 2021: ٠ 35,000 \$25.0 12% lower compared to Q3 2021 • 30,000 11% lower compared to Q4 2020 • \$20.0 25,000 Net Revenue in 2021: . 20,000 \$15.0 9% higher compared to 2020 . 40% lower compared to 2021 • 15,000 \$10.0 10,000 Overall sales and marketing team has • been able to maintain consistent demand \$5.0 5,000 from 2020, with improvements in contract management 0 \$0.0 Q1 Q4 Q4 Q2 Q3 2019 2020 2021 2020 2021

### medicure<sup>®</sup> 14



### SAVI-PCI Study Met Its Primary Endpoint





Randomized clinical study evaluating AGGRASTAT (short and long infusions) compared to INTEGRILIN<sup>®</sup> (eptifibatide)

| Variable, n (%)                | AGGRASTAT®<br>Short infusion<br>n=209 | AGGRASTAT®<br>Long infusion<br>n=124 | Integrilin <sup>®</sup><br>Long infusion<br>n=202 |
|--------------------------------|---------------------------------------|--------------------------------------|---|
| Death                          | 0 (0.0%)                              | 0 (0.0%)                             | 1 (0.5%)  |
| uTVR                           | 1 (0.5%)                              | 1 (0.8%)                             | 0 (0.0%)  |
| REPLACE-2<br>major bleeding    | 0 (0.0%)                              | 4 (3.2%)                             | 1 (0.5%)  |
| Periprocedural<br>myonecrosis* | 69 (34.2%)                            | 45 (36.6%)                           | 60 (30.9%)  |
| Primary<br>outcome*            | 69 (34.2%)                            | 48 (39.0%)                           | 60 (30.9%)  |

These results fill a gap in clinical evidence and provide an exciting development to bolster the contemporary use of AGGRASTAT

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Please refer to IMPORTANT SAFETY INFORMATION on slide 33



## Strategic Approach for AGGRASTAT







### ZYPITAMAG<sup>®</sup> (pitavastatin) Profile





### Key Information

#### A New Type of Statin:

- Lowers cholesterol, with some benefits over other statins
- Metabolized differently from most other statins
- Well tolerated with low rates of muscle pain



Please refer to **IMPORTANT SAFETY INFORMATION** on slide 34

### ZYPITAMAG<sup>®</sup> (pitavastatin) Profile



#### **Clinical Differentiation**

**Zypitamag is different** from most other statins (minimally processed by CYP enzymes)

Reduced risk of certain drug-drug interactions and drug-food interactions

Well tolerated: low overall rates of muscle pain side effect

Similar efficacy to statins with majority (69%) of market share: atorvastatin and simvastatin

Superior efficacy to pravastatin (10% of statin market)

#### **Target Patient Groups**

Of 17 million Americans taking a statin, 5-10% have side effects

Direct competitor Livalo currently has 0.37% of the statin market

Three main target patient groups are:

- Difficulty tolerating their current statin
- Currently taking Livalo
- Taking multiple medications that can interact with their statin





### **ZYPITAMAG Sales Update**





### Zypitamag Net Revenue per Quarter (\$ CAD Thousands) \$3,500 \$3,000 \$2,500 \$2,000 \$1,500 \$1,000 \$500 \$0 2019 2020 2021

#### Analysis

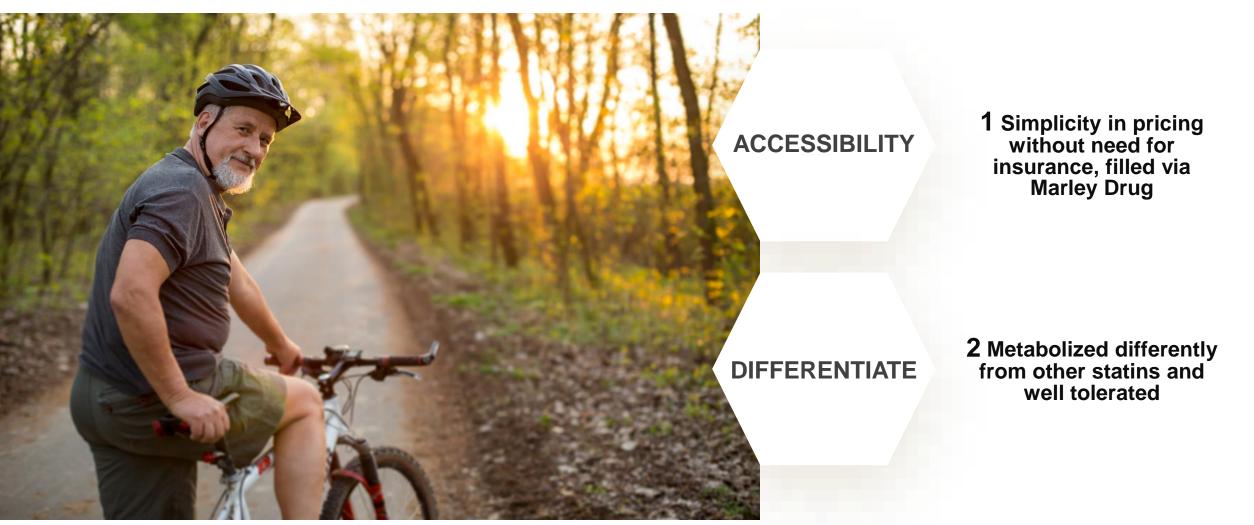
- Units dispensed via Marley Drug and Copay Cards in Q4 2021:
  - 29% higher compared to Q3 2021
  - 5x higher compared to Q4 2020
- Net Revenue in 2021:
  - 7x higher compared to 2020
  - 17x higher compared to 2019
- Lower returns and fees to wholesalers, reduced fees to pharmacy benefit managers, and improvement in fill rate via Marley Drug



\*Not captured here are sales to government covered recipients (e.g. VA and Medicare Part D)

### Marketing Focus







### **Customer Quotes**

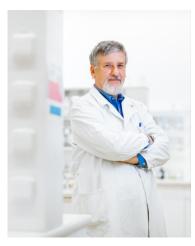




"ZYPITAMAG just works for me. And, it's affordable"



"The best lipid levels I have had in treating cholesterol... I have not had any side effects"



"I personally tried multiple statins and had intolerable side effects. Because ZYPITAMAG is metabolized differently, it's a statin I can take"



"With ZYPITAMAG my cholesterol levels are down and I haven't experienced any leg pain"

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These are stock photos representing actual testimonials. Personal experiences with ZYPITAMAG may differ. ZYPITAMAG like all statins, can cause side effects, see Slide 34



### Strategic Approach







## Marley Drug Pharmacy Subsidiary





- A US pharmacy licensed to ship medications to all 50 states, Washington D.C. and Puerto Rico
- Net Revenue in Q4 2021 of \$1.33M, for a total of \$6.94M in 2021
- Thousands of existing customers and proven success in marketing based on pricing of generic drugs & focus on cash price without use of insurance
- Opportunity for direct-to-consumer marketing, distribution and improved profit margin for ZYPITAMAG



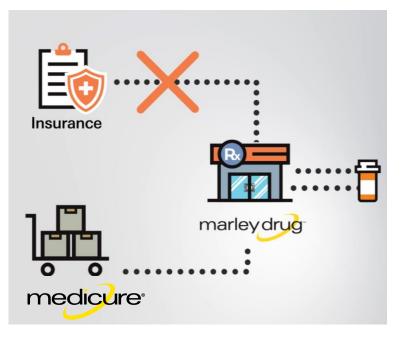


#### What this provides to Medicure

- 1. A more efficient distribution and marketing vehicle for ZYPITAMAG
  - a Branded drug
- 2. A marketing vehicle for other Branded drugs challenged to get insurance coverage
- 3. Saves on high fees to wholesalers and pharmacy benefit managers

#### What this provides Consumers

- Low cost generic medications and direct access to Medicure's branded consumer products
- Home delivery, with no added pharmacy fees targeting cash paying customers, which is a growing market







Factors Driving Americans to Pay Cash for Pharmaceuticals





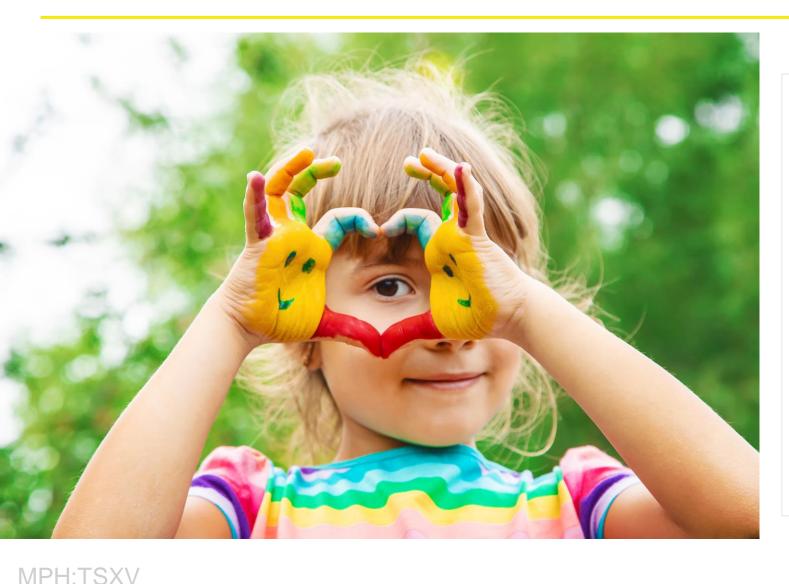
### E-Commerce Platform and Go Forward Plans







### **Development of MC-1 for Rare Pediatric Disease**



- PNPO deficiency is a rare pediatric disease, which leads to seizures and is fatal if untreated
- The disease leads to the inability to produce a critical cofactor required for normal development
- Currently there is orphan drug status, with no approved treatment
- Medicure is seeking NDA approval for treatment of PNPO using its pharmaceutical product MC-1
- Approval requires a Phase 3 study, which is planned to start in late 2022



### New Products - Our Target Product Profile

| In-Hospital  | Build on the experience,<br>relationships and success of<br>AGGRASTAT | Products that can be licensed or<br>acquired with low or no initial<br>investment, and if licensed can<br>be acquired with set milestones | Growth Opportunity |
|--------------|---|---|--------------------|
| Primary Care | Build on the experience,  | Products that can be marketed   | Branded Products   |
|              | relationships and success of  | and accessed directly to  | for Direct-to-     |
|              | ZYPITAMAG   | consumers through Marley Drug   | Consumer Access    |





## Previous Investments and Returns to Shareholders

| APICORE (2014-2017)   | SENSIBLE MEDICAL (2019)  | SIB (2019)   |
|---|--|--|
| July 2014 – Acquired 5% interest in<br>Apicore with a 3-year option to<br>purchase the remaining shares | <ul> <li>USD \$10M investment in Sensible<br/>Medical, and still hold the investment</li> </ul>                        | <ul> <li>Completed substantial issuer bid (SIB)<br/>in 2019 for \$26M in cash</li> </ul>                             |
| December 2016 – Increased ownership to 60% with CDN \$60 million loan                                   | <ul> <li>Markets ReDS device, used to measure<br/>lung fluid level in patients with Heart<br/>Failure</li> </ul>       | <ul> <li>Purchased and cancelled 4 million<br/>shares at a set price of \$6.50</li> </ul>                            |
| July 2017 – Increased ownership to 92% with Apicore funds   | <ul> <li>Medicure held U.S. marketing rights<br/>from March 2019 to July 2020</li> </ul>                               | <ul> <li>Returned cash to investors, to reflect<br/>Medicure's intent to return value to<br/>shareholders</li> </ul> |
| November 2017 – Sold Apicore<br>business for in excess of CDN \$140<br>million                          | <ul> <li>Rights returned to Sensible because of<br/>low margin and long sales cycle,<br/>investment remains</li> </ul> |  |



## Q4 2021 Financial Results Summary

| \$ millions CAD   | Q4 2021 | Q3 2021 | Q4 2020 |
|-------------------|---------|---------|---------|
| Net Revenue       | 6.8     | 4.9     | 2.4     |
| COGS              | 3.0     | 2.0     | 2.1     |
| Selling Expenses  | 2.4     | 2.6     | 1.4     |
| Net Income (loss) | 1.9     | (0.95)  | (4.3)   |
| FX Gain (loss)    | 0.43    | (0.22)  | (0.44)  |
| Adjusted EBITDA   | 1.6     | 0.28    | (1.4)   |

**Context**: Growth in Net Revenue from sales of ZYPITAMAG and AGGRASTAT, with Marley Drug Net Revenue and higher Cost of Goods, led to a positive EBITDA for the quarter.



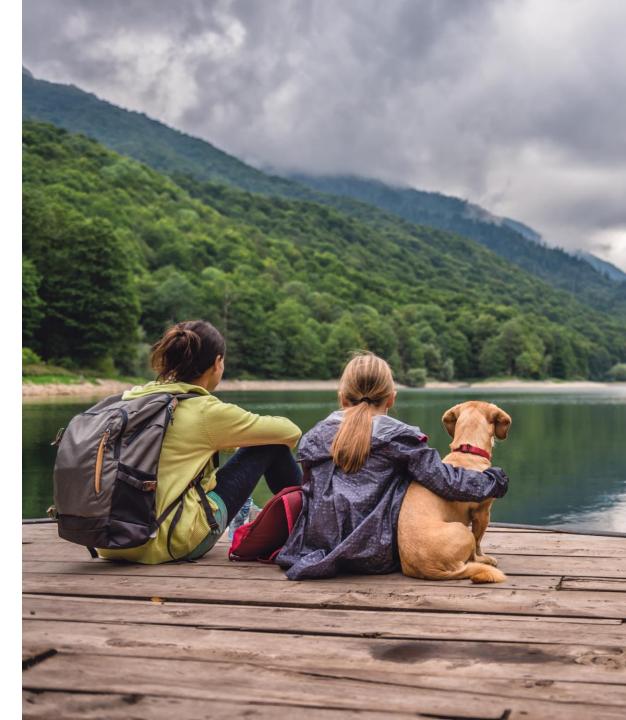


## 5 Key Takeaways About Medicure

- 1. Medicure's focus is on pharmaceuticals and healthcare products for the US market
- 2. Proven success with AGGRASTAT, building sales of ZYPITAMAG
- 3. Focus on direct consumer sales for growth and profitability through Marley Drug subsidiary
- 4. Pipeline of products including MC-1 for Rare Disease

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5. We believe in innovation and returning profits to shareholders



# **Further Information**

#### **Visit our Websites**

Medicure.com AggrastatHDB.com Zypitamag.com Marleydrug.com

### **Investor Relations**

ir@medicure.com 1.888.435.2220 (Ext. 228)

### **Follow us**

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### **Contact a Product Specialist**

1.800.509.0544





**Indication:** AGGRASTAT is indicated to reduce the rate of thrombotic cardiovascular events (combined endpoint of death, myocardial infarction, or refractory ischemia/repeat cardiac procedure) in patients with non-ST elevation acute coronary syndrome (NSTE-ACS).

#### **Dosage and Administration:**

**High-Dose Bolus Regimen:** Administer intravenously 25 mcg/kg within 5 minutes and then 0.15 mcg/kg/min for up to 18 hours. In patients with CrCl ≤60 mL/min, give 25 mcg/kg within 5 minutes and then 0.075 mcg/kg/min for up to 18 hours

**Contraindications:** Known hypersensitivity to any component of AGGRASTAT; History of thrombocytopenia with prior exposure to AGGRASTAT; Active internal bleeding, or history of bleeding diathesis, major surgical procedure or severe physical trauma within previous month

**Warnings and Precautions:** AGGRASTAT can cause serious bleeding. If bleeding cannot be controlled discontinue AGGRASTAT; Thrombocytopenia: Discontinue AGGRASTAT and heparin

Adverse Reactions: Bleeding is the most commonly reported adverse reaction

For additional information, refer to Full Prescribing Information



### Important ZYPITAMAG Safety Information

#### IMPORTANT SAFETY INFORMATION FOR ZYPITAMAG (pitavastatin) INDICATIONS & USAGE

Drug therapy should be one component of multiple-risk-factor intervention in individuals who require modifications of their lipid profile. Lipid-altering agents should be used in addition to a diet restricted in saturated fat and cholesterol only when the response to diet and other nonpharmacological measures has been inadequate.

Primary Hyperlipidemia and Mixed Dyslipidemia: ZYPITAMAG is indicated as an adjunctive therapy to diet to reduce elevated total cholesterol (TC), low-density lipoprotein cholesterol (LDL-C), apolipoprotein B (Apo B), triglycerides (TG), and to increase HDL-C in adult patients with primary hyperlipidemia or mixed dyslipidemia. Limitations of Use: Doses of ZYPITAMAG greater than 4 mg once daily were associated with an increased risk for severe myopathy in premarketing clinical studies. Do not exceed 4 mg once daily dosing of ZYPITAMAG. The effect of ZYPITAMAG on cardiovascular morbidity and mortality has not been determined. ZYPITAMAG has not been studied in Fredrickson Type I, III, and V dyslipidemias.

**CONTRAINDICATIONS:** ZYPITAMAG is contraindicated in patients with a known hypersensitivity to product components, in patients with active liver disease (which may include unexplained persistent elevations in hepatic transaminase levels), in women who are pregnant or may become pregnant, in nursing mothers, or in co-administration with cyclosporine.

#### WARNINGS & PRECAUTIONS

### Skeletal Muscle Effects: Cases of myopathy and rhabdomyolysis with acute renal failure secondary to myoglobinuria have been reported with HMG-CoA reductase inhibitors, including pitavastatin.

These risks can occur at any dose level, but increase in a dose-dependent manner, with advanced age (≥ 65 years), renal impairment, and inadequately treated hypothyroidism; administer with caution in these patients, or when used concomitantly with fibrates or lipid-modifying doses of niacin, or colchicine. Avoid concomitant administration with gemfibrozil.

Advise patients to promptly report unexplained and/or persistent muscle pain, tenderness, or weakness, particularly if accompanied by malaise or fever; discontinue ZYPITAMAG.

If muscle signs and symptoms persist after discontinuation, this may be a sign of immune-mediated necrotizing myopathy (IMNM), an autoimmune myopathy associated with statin use, requiring immediate medical attention. IMNM is characterized by proximal muscle weakness and elevated serum creatine kinase, which persist despite discontinuation of statin treatment; muscle biopsy showing necrotizing myopathy without significant inflammation; improvement with immunosuppressive agents.

ZYPITAMAG should be discontinued if markedly elevated creatine kinase levels occur or myopathy is diagnosed or suspected. ZYPITAMAG should also be temporarily withheld in any patient with an acute, serious condition suggestive of myopathy or predisposing to the development of renal failure secondary to rhabdomyolysis (e.g., sepsis, hypotension, dehydration, major surgery, trauma, severe metabolic, endocrine, and electrolyte disorders, or uncontrolled seizures).

#### Liver Enzyme Abnormalities:

Persistent elevation in hepatic transaminases can occur. Check liver enzymes before initiating therapy and if signs or symptoms of liver injury occur; advise patients to report fatigue, anorexia, right upper abdominal discomfort, dark urine or jaundice.

Fatal and non-fatal hepatic failure can occur. Interrupt ZYPITAMAG if serious liver injury with clinical symptoms and/or hyperbilirubinemia or jaundice occurs. If an alternate etiology is not found do not restart ZYPITAMAG.

Use ZYPITAMAG with caution in patients who consume substantial quantities of alcohol and/or have a history of chronic liver disease. Do not use ZYPITAMAG if patient has active liver disease, which may include unexplained persistent transaminase elevations.

Endocrine Function: Increases in HbA1c and fasting serum glucose levels have been reported.

**COMMON ADVERSE REACTIONS:** myalgia, back pain, diarrhea, constipation and pain in extremity (rate  $\geq 2\%$  in at least one marketed dose). This is not a complete list of all reported adverse events.

For additional information, refer to full Prescribing Information

medicure<sup>®</sup> 34